

Resilience Through Innovation

How MOLECULAR REBAR® Strengthens Battery Manufacturing in Unstable Markets

<u>Paul Everill, Ph. D</u>*; <u>Pratchaya Senangnart</u>*; Mohamed Sharif*; Nanjan Sugumaran*, Ph. D; Lee Puckett**; Mark McCaughey***; and Jhames Lee****







Global Challenges and Our Vision of a Solution



Since the ABC20 (2023), the Pb-Acid battery market was forced to endured multiple crises

- Continued International conflicts
- Logistical nightmares
- Inflation
- Growing pressure from Li-Ion
- Antimony prices
- Erratic energy costs

We believe these challenges can be met; but only with the right products and the right partners

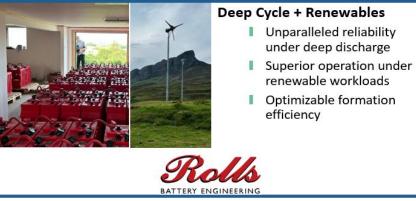
- New product innovation: PbAC, PbLite®, etc.
- Our Alliance: Atomized Products Group, Addenda

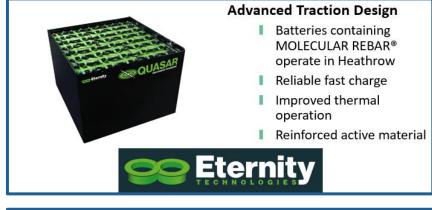
Strong Partnerships Help Businesses Prosper

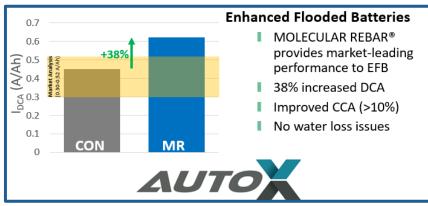
We are proud to support our partners as they grow their business and are grateful for the reciprocity

BDS supports battery manufacturers across 6 continents and over 20 countries



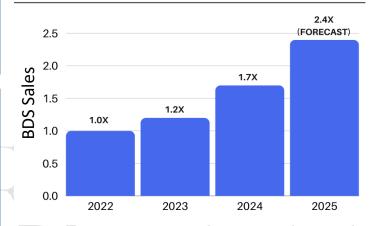






2.4X 🗍





Temperatures are Higher, Corrosion is Up; PbAC Helps`



Corrosion is the targeted failure mode for Pb-Acid batteries, but it is exacerbated by extreme weather

For every 10 °C, a lead-acid battery's life is halved

Our PbAC product helps our partners extend their battery life in extreme heats

■ Decreases PAM shedding, improves PAM-grid connections, and pairs well with high-powered NAM

Customer Testimonial #1: Improving an Existing Battery

■ 50% increase in 100% DoD reliability by complimenting Pb1410N in the NAM (UEV-SC) with PbAC (UEV-SC+)

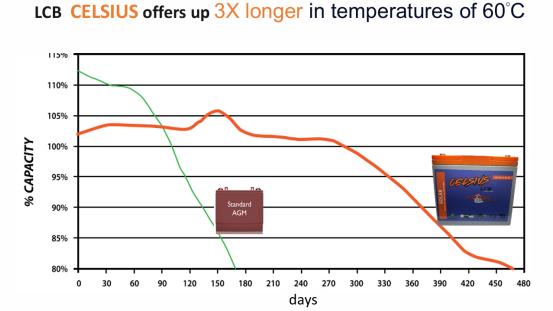


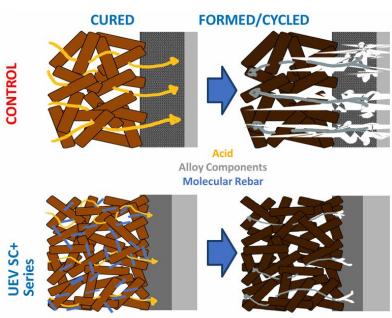
Temperatures are Higher, Corrosion is Up; PbAC Helps'



Customer Testimonial #2: Designing a Novel Energy Storage System (ESS) Product

- The Celsius battery is an advanced, heat-tolerant, VRLA monobloc design incorporating many new elements
- PbAC, and other changes, permit up to 3X the life of standard VRLA 100%DoD at 60 °C







Reducing Cost at a Critical Moment

EU MFR

Our PbLite process additives reduce costs and increase production capacity

Customer Testimonial #3: Better Process

- **2X Cpk**, more capable process
- 7% faster plates per minute,
- **Generates \$225/batch** for customer

Formulation	Plate Count	Active Time (min)	Eff. Plate/min	Cpk	Out of Spec (%)
Reference	167,526	358.12	467.8	0.21	24.8
PbLite [®]	167,921	336.17	499.5	0.44	11.6
Difference	+395 (+0.24%)	-21.95 (-6.13%)	+631.7 (+6.78%)	+0.23 (+109.5%)	-13.14 (-53.0%)

1 shift, 11 batches/shift



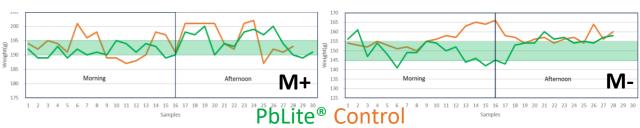
Reducing Cost at a Critical Moment

ASIAN MFR

PbLite[®] is rapidly becoming a global success

Customer Testimonial #4: Better, Cleaner Process

- Increase in plate production **5-8%**
- Improvement in Cpk values 2-5X
- Reduce the reject/rework plate **36-44**%
- Cleaner panels, decreasing need for lug brushing
- Saving cost \$78k per year



	Increase in Cpk (Weight)	Reduction in Panel Reworks*	Panel Production Increase**
Negative Plates (M-)	2.5X	44%	5%
Positive Plates (M+)	5.4X	36%	8%

^{*}This customer places incompletely pasted panels back into production **There are two plates per panel





Control NEG





Before Lug brushing

After Lug brushing

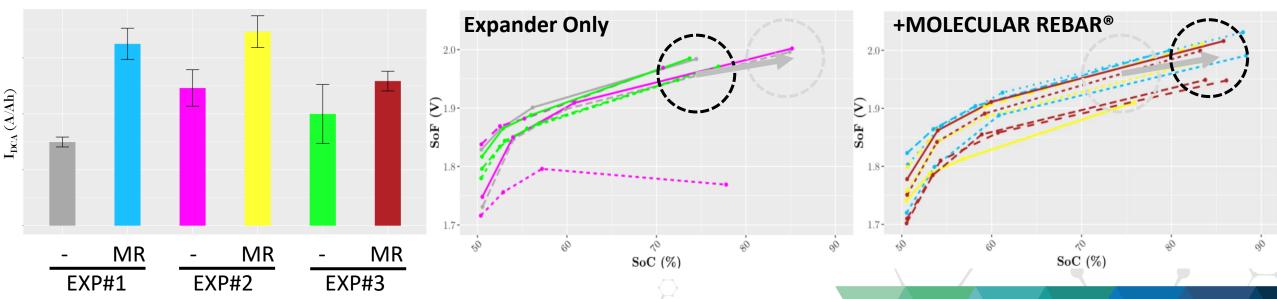
BLACK DIAMOND STRUCTURES™

Redesigning Batteries for New Applications (AUX)

eVehicles demand small, powerful, reliable batteries to safeguard passengers, we can help

BDS helps you understand new AUX specs, thanks to our engagement w/ IEC discussion groups, ALBA

- Internally, we are currently focused on providing excellent charge recovery, without any detriments
- This 2 V work combines MOLECULAR REBAR® with new expander components from our partners
- Targeting higher DCA <u>and</u> improved SoF recovery per unit SoC (further up, right, charts below)



Our Advanced Additive Alliance



Black Diamond Structures, Atomized Products Group (APG), and Addenda announce an Alliance

- Formed to better serve our customers
 - Improves customer access to bespoke products
 - Bolsters customer technical support network
 - Aims to decreases customer development time
- Integrates
 - Product portfolios
 - Commercial teams
 - Research facilities (2 V, 12 V, Materials Testing)
 - Global manufacturing capability
 - Decades of application knowledge

BLACK DIAMOND STRUCTURES

Atomized Product Group (APG)



Products:

- Consistent high-quality supply of expander for any application from two USA-based manufacturing locations
- CX® line of advanced graphite-based expanders seeing worldwide commercial adoption for EFB and AGM
- Long term supply agreements with all approved expander raw material suppliers
- High quality alternative product suppliers for risk mitigation and cost benefits

Capabilities / Scale / Certifications:

- IATF 16949:2016 certified at Chesapeake facility
- ISO 9001:2015 certified at Garland facility
- Certified Woman-Owned Business by the WBENC
- Capacity for significantly higher volumes



One of APG's Facility in Virginia, USA, manufacturing Expander

BLACK DIAMOND STRUCTURES

Addenda



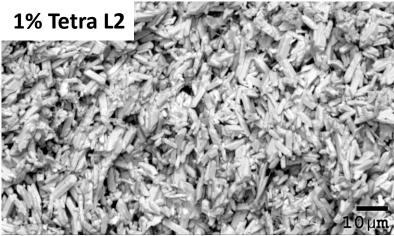
Positive Additives:

- Micronized Tetrabasic Lead Sulfate (4BS) seed
- Nanoscale α/β -seed on various lead sulfate phases
- Various grades of doped, mixed-metal oxide for use in PAM
- Red Lead
- Leady Oxides
- All products extensively tested and approved

Negative Additives:

- Produces negative expander strictly for the Chinese market at the Addenda China facility
- Organic crystal modification agents incorporating US-sourced kraft lignin and synthetic compounds
- Advanced nanoscale barium sulfate





BLACK DIAMOND STRUCTURES

EBC Korea Co. Ltd



Critical material distributor servicing Korea, East Asia, and Beyond:

- Established in 1987
- Specialize in battery components, materials, manufacturing machine, consultancy and spare parts
- Adhere to a policy of providing "Best Service, Lower Prices, and Full Knowledge" to their customers

37 years of deep, global, battery and application knowledge

- Honored to serve 'Know-How', 'Know-Who', and 'Know-Where'
- Offer quality components, materials, and equipment at competitive price and short delivery time
- Services SLI flooded, AGM ISG, industrial, traction cell, and AGM VRLA applications, from oxide to finishing

Ready to serve

- Your inquiries are always welcome
- www.ebckorea.com



BLACK DIAMOND STRUCTURES™

Our Thanks and Contact Information

Black Diamond Structures, LLC

- Paul Everill, CTO
- peverill@bd-structures.com
- www.blackdiamond-structures.com
- Mohamed Sharif, Sales Director
- I msharif@bd-structures.com
- Pratchaya Senangnart, App. Manager
- psenangnart@bd-structures.com

Addenda, LLC

- Mark McCaughey, President
- I mmccaughey@metalsandadditives.com
- www.addendallc.com

Atomized Products Group, Inc

- Lee Puckett, President
- lee.puckett@atomizedproductsgroup.com
- www.atomizedproductsgroup.com

EBC Korea Co. Ltd

- I Jhames Lee, Owner
- ebc@ebckorea.com
- hwww.ebckorea.com

Thank You For Your Attention!



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